

de gestionar los procesos de internacionalización, seguimiento de alianzas, administración de convocatorias y consolidación de datos relacionados con la movilidad.

**PARTE 2 (para subir en el sitio web de CAMINOS:**

<b>Partner/Socio</b>	<b>Universidad de Santander - UDES</b>	<b>País/Country</b>	<b>Colombia</b>
<b>Brief description of the institution and web site/ Descripción breve de la institución y sitio web</b>	<b>The Universidad de Santander (UDES) is a higher education institution, founded in 1982. UDES is a leading university in the northeastern region of Colombia by the quality of teaching, the impact of research and the engagement with society, public institutions, and enterprises. The University has oriented his strategic objectives in order to improve the quality of education, to strengthen the research, to involve the social and productive sector, to consolidate the information and communication technologies as models for education management and administrative modernisation; and promote the international cooperation in order to be a global University.</b>		
<b>Name of project/ Nombre del proyecto piloto</b>	<b>Strengthening the mobility of researchers at the UDES  Proyecto de Fortalecimiento de la movilidad de investigadores en la UDES</b>	<b>Contact person and email/ Persona de contacto y correo</b>	<b>Omar Camilo Mejia Ardila <a href="mailto:Relacionesinternacionales@udes.edu.co">Relacionesinternacionales@udes.edu.co</a>  <a href="mailto:Omar.mejia@udes.edu.co">Omar.mejia@udes.edu.co</a></b>

<p><b>Objectives of the Pilot/ <i>Objetivos principales del piloto</i></b></p>	<ul style="list-style-type: none"> <li>• <b>Fortalecer los procesos de movilidad (términos de referencia, convocatorias, procedimientos) de docentes/investigadores de la Universidad de Santander y extranjeros, priorizando la vinculación a procesos de investigación y difusión de conocimiento.</b></li> <li>• <b>Activar la red de universidades y socios vinculados al proyecto Caminos para promover esquemas de movilidad recíproca de docentes/investigadores</b></li> <li>• <b>Incrementar el número de docentes/investigadores extranjeros/Udes participando en procesos de movilidad asociados a procesos de investigación</b></li> </ul> <ul style="list-style-type: none"> <li>• <b>Strengthen the mobility processes (terms of reference, calls, procedures) of teachers / researchers from the University of Santander and foreigners, prioritizing the link to research processes and dissemination of knowledge.</b></li> <li>• <b>Activate the network of universities and partners linked to the Caminos project to promote reciprocal mobility schemes for teachers / researchers</b></li> <li>• <b>Increase the number of foreign teachers / researchers / Units participating in mobility processes associated with research processes</b></li> </ul>
<p><b>Reference to process in the Guide/ <i>Referencia a matriz de la Guía CAMINOS</i></b></p>	<p><b>TRANSVERSAL POLICY OF ACADEMIC MOBILITY. - UNIVERSITY OF SANTANDER</b></p> <p><b>POLITICA TRANSVERSAL DE MOVILIDAD ACADÉMICA - UNIVERSITY OF SANTANDER</b></p>
<p><b>Activities undertaken/ <i>Actividades realizadas</i></b></p>	<p><i>As part of the UDES Internationalisation Policy, it strategises to promote academic mobility that is conducive to generating skills for a globalised world, which opens doors for cooperation with other institutions and for the development of multilateral research and development projects.</i></p> <p><i>The strategy consists of active participation in international mobility networks which generate reciprocal scholarships for accommodation and food.</i></p> <p><b>IMPLEMENTED ACTIONS:</b></p> <ul style="list-style-type: none"> <li>• <b>Joining cooperation networks which includes that of government institutions or of ASCUN.</b></li> </ul>

	<ul style="list-style-type: none"> <li>• <b><i>Strengthening the internal policies for financial incentives for academic mobility.</i></b></li> <li>• <b><i>Methodology implemented (actions):</i></b></li> <li>• <b><i>Scholarships with a discount of between 50% and 70% on tuition fees for undergraduate students selected in the internal call for mobility.</i></b></li> <li>• <b><i>Scholarships granting exemption of 100% of tuitions fees for regular foreign students on specific academic programmes.</i></b></li> <li>• <b><i>Support for flights and travel expenses for short term academic mobility of teachers and administrative staff at the UDES.</i></b></li> <li>• <b><i>Visiting foreign teachers programme for up to one academic semester (accommodation, food and payment).</i></b></li> <li>• <b><i>Attracting national and international students and facilitating interaction between the students within the same programmes and campuses of the university.</i></b></li> </ul>
<p style="text-align: center;"><b>Major achievements/Logros principales</b></p>	<p>The above strategies have allowed the UDES to increase the number of mobility periods, both by students and teachers, outgoing and incoming. This growth is due to the institutional policy of economic and academic incentives, as well as to the organised and dynamic support of the International Relations Department.</p> <p>In the context of these incentives, around 80% of the students travelled with full or partial scholarships. Work has been carried out with new mobility networks which generate more opportunities for support. In terms of teachers, mobility has also positively improved: 80% of postgraduate studies at UDES have been developed in cooperation with other international institution, which has meant that each month foreign teachers who teach academic modules and support research processes come to the university. In 2013, the ‘visiting teacher for one semester programme’ was launched, in which world-class teachers have developed training, scientific and cultural, facilitating access to knowledge and methodologies for more students, generating global competencies in an increasingly internationalised environment.</p>

<p><b>Next steps/<i>Próximos pasos</i></b></p>	<p><b>CREATE OR IMPLEMENT:</b></p> <ul style="list-style-type: none"> <li>• Summer courses.</li> <li>• Spanish courses, with a cultural element.</li> <li>• Membership to reciprocal scholarship networks and government grants.</li> <li>• Dissemination of mobility call with HEIs with whom there may or may not be an academic cooperation agreement.</li> <li>• Strengthening multiculturalism, through experiences with different cultures. •</li> <li>• UDES' plan for dissemination and socialisation programmes.</li> <li>• 'International UDES' module provided by the UDES international chair.</li> <li>• International Week "Vive país, Vive UDES".</li> <li>• Assessment of the impact of student mobility in the international projection component.</li> <li>• Student surveys, 2 to 5 years after their mobility period. •</li> </ul> <p><b>PROMOTE THE ENHANCEMENT OF:</b></p> <ul style="list-style-type: none"> <li>• Mobility regulations.</li> <li>• Schedule of activities (action plan for mobility).</li> <li>• Published calls for mobility.</li> <li>• Student mobility platform.</li> </ul>
<p><b>References and links/<i>Referencias, enlaces</i></b></p>	<p><a href="https://www.udes.edu.co/internacionalizacion">https://www.udes.edu.co/internacionalizacion</a></p>